| Category | Governance and Management | Policy Number | UNI-GOV-304 | |
|-----------------------|------------------------------|-----------------------------|----------------------|------------------------------|
| Classification | Public | Version | 1.0 | • \ |
| Responsible Office | VP-CEO | Policy Owner | Office of the VP-CEO | |
| Date Approved | 22 August 2024 | Effective Date | 13 September 2024 | عــة زايـــد ZAYED UNIVEI |
| Date Last Reviewed | New Policy | Due Date for Next Review | 22 August 2027 | |

POLICY

Annual Evaluation of the University Vice-President and Chief Executive Officer

1. Purpose

This policy outlines the guiding principles for the annual evaluation of the Zayed University Vice-President and Chief Executive Officer.

2. Scope of Application

This policy applies to all those involved in the annual evaluation of the Zayed University Vice-President and Chief Executive Officer.

3. Definitions

| Academic Year | 1 st August to 31 st July | |
|-----------------------------|---|--|
| Board | Zayed University Board of Trustees | |
| Cabinet of Ministers | Executive Branch of the UAE Federation | |
| CAFO | Chief Administration and Finance Officer | |
| Executive | VP-CEO, Provost, and CAFO | |
| Management | | |
| | A permanent committee of the Board. The committee's | |
| People Committee | responsibilities include supporting the Board in overseeing | |
| (PC) | and monitoring the ongoing performance of the University | |
| | Executive Management | |
| Provost | Provost and Chief Academic Officer | |
| University | Zayed University | |
| VP-CEO | Vice-President and Chief Executive Officer | |

4. Introduction

4.1 In line with UAE Cabinet Resolution no.2/9g for 2020: Guide to Board Governance in the UAE Federal Government 2020, the University Board of Trustees ("**Board**") is responsible for monitoring the performance of the University Executive Management against approved performance assessment indicators on an annual basis.

4.2 The Board must include the results of the Executive Management assessment in the annual report that the Board submits to the Cabinet of Ministers.

5. Policy

- **5.1** The Zayed University ("University") Vice-President and Chief Executive Officer ("VP-CEO") must be evaluated against agreed targets and approved performance indicators on an annual basis.
- **5.2** The targets and performance indicators must be in alignment with the University's strategic direction and priorities.
- 5.3 The targets for the next Academic Year must be developed and agreed upon by the People Committee ("PC"), the Chair of the Board, and the VP-CEO (see Appendix A for timeline).
- **5.4** The PC, in consultation with the rest of the Board, considers and approves specific VP-CEO goals for the next Academic Year (see Appendix A for timeline).
- **5.5** The VP-CEO's annual performance evaluation must be completed, and the VP-CEO informed of the results before the end of the relevant Academic Year (see Appendix A for timeline).
- **5.6** The VP-CEO's annual performance evaluation must include a self-evaluation completed by the VP-CEO, as well as evaluations completed by the Board members.
- **5.7** The areas for evaluation must include but not be limited to:
 - a) Executive duties and responsibilities
 - **b)** University vision, mission, goals and values statements
 - c) General management and planning
 - **d)** Fiscal management and budgeting

The VP-CEO evaluation must also include:

- a) Key achievements of the year
- b) Results of the specific goals agreed at the beginning of the Academic Year
- c) Impact of specific professional development programs
- **d)** Self-proposed areas for improvement/strengths.
- **5.8** At the beginning of each new Academic Year, the PC and VP-CEO establish metrics for performance incentive compensation, and finalize the goals, objectives, and professional development plan for that Academic Year (see Appendix A for timeline), and inform the Board of the same. The amount of performance incentive compensation follows the University's annual bonus policy.
- **5.9** At the end of each Academic Year, the PC determines the VP-CEO's compensation incentives based on the results of the annual evaluation in accordance with the annual bonus policy subject to Board approval (see Appendix A for timeline).

6. Related Policies and Laws

- UNI-GOV-201 University Governance
- Cabinet Resolution no.2/9g for 2020: Guide to Board Governance in the UAE Federal Government 2020

7. Administration

This policy is administered by the Office of the VP-CEO.

8. Revision History

| Date | Revision | Ver. |
|-------------------|--|------|
| 13 September 2024 | Chair of the Board's Decision issued (#22 of 2024) | |
| 22 August 2024 | Approved by the People Committee (BOT). | 1.0 |
| 13 June 2024 | New policy drafted | · |

Attachment

• Appendix A: Timeline for Annual Evaluation of the Vice-President and Chief Executive Officer

APPENDIX A

| Timeline for Annual Evaluation of the Vice-President and Chief Executive Officer | | |
|--|--|--|
| August | People Committee and VP-CEO establish metrics for performance incentive compensation, and finalize goals, objectives, and professional development plan for that Academic Year | |
| October | People Committee informs the Board of the finalized goals and incentive metrics | |
| May | VP-CEO completes self-evaluation Board members complete evaluations of the VP-CEO People Committee summarizes the evaluation results and delivers them to the Board VP-CEO submits goals for the next Academic Year to the People Committee | |
| June | People Committee discusses evaluation results to determine annual bonus amount and recommends it to the Board for approval In consultation with the Board, the People Committee considers and approves specific goals for the next Academic Year | |
| July | People Committee informs VP-CEO of evaluation results | |